

	<b>2022</b>	
Thursday, February 17, 2022	9:00 a.m.-11:00 a.m.	VCUHS BOD Executive Committee (if needed)
Tuesday, March 22, 2022	11:00 a.m. - 12:30 p.m.	Optional lunch for BOV/BOD members in the Mapp room
	12:30 p.m. - 1:30 p.m.	VCUHS BOD Investment Subcommittee
	1:30 p.m. - 3:00 p.m.	VCUHS BOD Finance and Property Committee
	3:00 p.m. - 4:00 p.m.	VCUHS BOD Audit and Compliance Committee
	3:45 p.m. - 4:30 p.m.	VCUHS BOD Governance Committee
	5:00 p.m.-7:00 p.m. School of Engineering	VCUHS BOD & VCU BOV Joint Meeting
Wednesday, March 23, 2022	9:00 a.m. - 10:30 a.m.	VCUHS BOD Evaluation and Compensation Committee
	Break	15 minute Break
	10:45 a.m. - 12:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	12:15 p.m.- 12:30 p.m.	Lunch/Break
	12:30 p.m.-3:30 p.m.	VCUHS Board of Directors
Wednesday, June 22, 2022	8:30 a.m. - 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m.-10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m. - 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m.- 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m. - 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m. - 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
Thursday, June 23, 2022	8:00 a.m.-11:30 a.m.	VCUHS Board of Directors
Wednesday, August 24, 2022	8:30 a.m. - 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m.-11:00 a.m.	VCUHS Board of Directors
Thursday, September 8, 2022	9:00 a.m. – 11:00 a.m.	VCUHS BOD New Board Member Orientation
Friday, September 9, 2022	9:00 a.m.-10:00 a.m.	UHS, Inc. Board of Directors
Wednesday, September 14, 2022	9:00 a.m.-10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m. - 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m.- 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m. - 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m. - 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
Thursday, September 15, 2022	8:00 a.m.-11:30 a.m.	VCUHS Board of Directors
Thursday, October 20, 2022	9:00 a.m. – 5:00 p.m.	VCUHS BOD Strategic Planning Retreat
	6:00 p.m. - 8:00 p.m.	Joint Reception
Wednesday, October 26, 2022	8:30 a.m. - 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m.-11:00 a.m.	VCUHS BOD Executive Committee (if needed)
Wednesday, December 7, 2022	9:00 a.m.-10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m. - 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m.- 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m. - 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m. - 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
Thursday, December 8, 2022	8:00 a.m.-11:30 a.m.	VCUHS Board of Directors

	<b>2023</b>	
Thursday, February 16, 2023	9:00 a.m.-11:00 a.m.	VCUHS BOD Executive Committee (if needed)
	1:00 p.m. - 3:00 p.m.	VCU BOV Executive Committee (if needed)
	3:00 p.m. - 4:00 p.m.	VCU BOV Governance Committee
Wednesday, March 22, 2023	8:30 a.m. - 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m.-10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m. - 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m.- 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m. - 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m. - 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
Thursday, March 23, 2023	8:00 a.m.-11:30 a.m.	VCUHS Board of Directors
Tuesday, April 11, 2023	5:30p.m. - 8:30p.m. Location TBD	VCUHS BOD & VCU BOV Joint Meeting
Wednesday, June 21, 2023	8:30 a.m. - 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m.-10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m. - 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m.- 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m. - 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m. - 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
Thursday, June 22, 2023	8:00 a.m.-11:30 a.m.	VCUHS Board of Directors
Thursday, September 7, 2023	9:00 a.m. – 11:00 a.m.	VCUHS BOD New Board Member Orientation
Friday, September 8, 2023	9:00 a.m.-10:00 a.m.	UHS, Inc. Board of Directors
Wednesday, September 13, 2023	8:30 a.m. - 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m.-10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m. - 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m.- 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m. - 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m. - 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
Thursday, September 14, 2023	8:00 a.m.-11:30 a.m.	VCUHS Board of Directors
Wednesday, October 25, 2023	9:00 a.m.-11:00 a.m.	VCUHS BOD Executive Committee (if needed)
Thursday, October 26, 2023	9:00 a.m. – 5:00 p.m.	VCUHS BOD Strategic Planning Retreat
	6:00 p.m. - 8:00 p.m.	Joint Reception
Wednesday, December 6, 2023	8:30 a.m. - 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m.-10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m. - 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m.- 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m. - 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m. - 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
Thursday, December 7, 2023		
	8:00 a.m.-11:30 a.m.	VCUHS Board of Directors