	2023	
October 25, 2023	9:00 a.m11:00 a.m.	VCUHS BOD Executive Committee
October 26, 2023	9:00 a.m. – 5:00 p.m.	VCUHS BOD Strategic Planning Retreat
	6:00 p.m 8:00 p.m.	Board Reunion Reception
December 6, 2023	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
December 7, 2023	8:00 a.m11:30 a.m.	VCUHS Board of Directors
	2024	
February 14, 2024	9:00 a.m11:00 a.m.	VCUHS BOD Executive Committee (if needed)
i GNIUALY 14, 2024		
March 20, 2024	8:00 a.m9:00 a.m.	VCUHS Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 12:00 p.m.	VCUHS BOD Finance and Property Committee
	12:00 p.m 1:00 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	1:15 p.m 2:45 p.m. Break	VCUHS BOD Quality, Safety, and Service Committee 15 minute Break
	3:00 p.m 4:30 p.m.	VCUHS BOD Evaluation and Compensation Committee
	0.00 p.m. 1.00 p.m.	
March 21, 2023	8:00 a.m12:00 p.m.	VCUHS Board of Directors
April 12, 2024	TBD	Spring All Board meeting and social
June 20, 2024	8:00 a.m9:00 a.m.	VCUHS Governance Committee
Julie 20, 2024	9:00 a.m9:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 12:00 p.m.	VCUHS BOD Finance and Property Committee
	12:00 p.m 1:00 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	1:15 p.m 2:45 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	3:00 p.m 4:30 p.m.	VCUHS BOD Evaluation and Compensation Committee
June 21, 2024	8:00 a.m12:00 p.m.	VCUHS Board of Directors
June 21, 2024	0.00 a.m12.00 p.m.	
September 4, 2024	8:00 a.m. – 4:00 p.m.	VCUHS BOD New Board Member Orientation
	TBD	Fall All Boards Social
September 9, 2024	9:00 a.m10:00 a.m.	UHS, Inc. Board of Directors
September 11, 2024	8:00 a.m9:00 a.m.	VCUHS Governance Committee VCUHS BOD Investment Subcommittee
	9:00 a.m10:00 a.m. 10:00 a.m 12:00 p.m.	VCUHS BOD Finance and Property Committee
	12:00 p.m 1:00 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	1:15 p.m 2:45 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	3:00 p.m 4:30 p.m.	VCUHS BOD Evaluation and Compensation Committee
September 12, 2024	8:00 a.m12:00 p.m.	VCUHS Board of Directors
October 23, 2024	9:00 a.m11:00 a.m.	VCUHS BOD Executive Committee (if needed)
October 23, 2024 October 24, 2024	5.00 a.m 11.00 a.m.	
	9:00 a.m. – 5:00 p.m.	VCUHS BOD Strategic Planning Retreat
	6:00 p.m 8:00 p.m.	Joint Reception
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December 11, 2024	8:00 a.m9:00 a.m.	VCUHS Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 12:00 p.m.	VCUHS BOD Finance and Property Committee
	12:00 p.m 1:00 p.m. Break	VCUHS BOD Audit and Compliance Committee 15 minute Break
	1:15 p.m 2:45 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	3:00 p.m 4:30 p.m.	VCUHS BOD Evaluation and Compensation Committee
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December 12, 2024	8:00 a.m12:00 p.m.	VCUHS Board of Directors

	<u>2025</u>	
February 12, 2025	9:00 a.m11:00 a.m.	VCUHS BOD Executive Committee (if needed)
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March 19, 2025	8:00 a.m9:00 a.m.	VCUHS Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 12:00 p.m.	VCUHS BOD Finance and Property Committee
	12:00 p.m 1:00 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	1:15 p.m 2:45 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	3:00 p.m 4:30 p.m.	VCUHS BOD Evaluation and Compensation Committee
March 20, 2025	8:00 a.m12:00 p.m.	VCUHS Board of Directors
	0.00 a.m12.00 p.m.	
April 11, 2025	TBD	Spring All Board meeting and social
lune 11, 2025	9:00 a m 0:00 a m	
June 11, 2025	8:00 a.m9:00 a.m.	VCUHS Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
ļ	10:00 a.m 12:00 p.m.	VCUHS BOD Finance and Property Committee
	12:00 p.m 1:00 p.m.	VCUHS BOD Audit and Compliance Committee
ļ	Break	15 minute Break
	1:15 p.m 2:45 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	3:00 p.m 4:30 p.m.	VCUHS BOD Evaluation and Compensation Committee
June 12, 2025	8:00 a.m12:00 p.m.	VCUHS Board of Directors
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September 3, 2025	8:00 a.m. – 4:00 p.m.	VCUHS BOD New Board Member Orientation
	TBD	Fall All Boards Social
September 8, 2025	9:00 a.m10:00 a.m.	UHS, Inc. Board of Directors
September 10, 2025	8:00 a.m9:00 a.m.	VCUHS Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 12:00 p.m.	VCUHS BOD Finance and Property Committee
	12:00 p.m 1:00 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	1:15 p.m 2:45 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	3:00 p.m 4:30 p.m.	VCUHS BOD Evaluation and Compensation Committee
September 11, 2025	8:00 a.m12:00 p.m.	VCUHS Board of Directors
October 22, 2025	9:00 a.m11:00 a.m.	VCUHS BOD Executive Committee (if needed)
	TBD	Eval and Comp Committee
October 23, 2025	9:00 a.m. – 5:00 p.m.	VCUHS BOD Strategic Planning Retreat
	6:00 p.m 8:00 p.m.	Joint Reception
December 10, 2025	8:00 a.m9:00 a.m.	VCUHS Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 12:00 p.m.	VCUHS BOD Finance and Property Committee
	12:00 p.m 1:00 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	1:15 p.m 2:45 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	3:00 p.m 4:30 p.m.	VCUHS BOD Evaluation and Compensation Committee
December 11, 2025	8:00 a.m12:00 p.m.	VCUHS Board of Directors