

**MINUTES OF THE
VIRGINIA COMMONWEALTH UNIVERSITY
HEALTH SYSTEM AUTHORITY
JOINT MEETING OF THE VCU BOARD OF VISITORS AND THE VCUHS
BOARD OF DIRECTORS
ELECTRONIC MEETING
March 24, 2021**

**VCU Health System
Board of Director Members**

The Honorable Lamont Bagby
Dr. Alice Coombs
Mr. Steven DeLuca
Dr. Lisa Ellis
Ms. May Fox
Mr. Donald Gehring
Ms. Lisa Hicks-Thomas
Dr. Gopinath Jadhav*
Dr. Arthur Kellermann
Mr. Timothy McDermott
The Honorable Ryan McDougale

Mr. Keith Parker*
Dr. Michael Rao, Chair
Mr. Stuart Siegel*
Dr. Shantaram Talegaonkar*
The Honorable Marilyn Tavenner
Dr. Michelle Whitehurst-Cook
Dr. Wilhelm Zuelzer

**Non- VCUHS VCU Board of
Visitors Members**

Mr. H. Benson Dendy III
Ms. Carolina Espinal
Mr. Peter F. Farrell
Mr. Todd P. Haymore
Ambassador Carmen Lomellin
Dr. Tonya Parris-Wilkins
Ms. Coleen Santa Ana
Ms. Alexis Swann
Mr. Richard Wagoner

* joint membership

Others present electronically

Mr. Jay Bonfili
Dr. Peter Buckley
Mr. Scott Burnette
Dr. Ron Clark
Mr. Matt Conrad
Ms. Sheryl Garland
Ms. Karol Kain Gray
Ms. Chelsea Gray
Ms. Karah L Gunther

Dr. Gail Hackett
Mr. Grant Heston
Ms. Melinda Hancock
Ms. Karen Helderman
Mr. Marcos Irigaray
Mr. Taron James
Dr. Gwynne Jenkins
Ms. Pam Lepley
Mr. Mike Melis, Esq.

Mr. Paul Neimeyer, Esq.
Ms. Mary Tacconi
Ms. Meredith Weiss
Dr. Tom Yackel

I. Call to order

Dr. Rao, Chair VCU Health System Board of Directors and Mr. Parker, Rector, VCU Board of Visitors called the meeting to order at 5:02 p.m. Ms. Gray and Ms. Tacconi conducted a roll call to see who was present. In accordance with Virginia Freedom of Information Act, Section 2.2-3708.2 "Meetings held through electronic means", Subsection G., the meeting was held by electronic

communication means via Zoom. The public was able to view the open session of the meeting via livestream at <https://mssvideo.vcu.edu/BOV>.

II. Report of the President and Chair

Dr. Rao began his report of the President and Chair by expressing gratitude to both boards for their support, dedication through the many challenges of the past year. He noted that VCU and VCU Health System are emerging stronger, together in support of their complex mission. Dr. Rao spoke about the joint meeting noting the last time the group was together they approved the appointment of Dr. Kellermann. He continued that Dr. Kellermann's arrival is symbolic of the coming transformation for student and patient access and outcomes. Dr. Rao noted that the social changes are harder to see. He stated that VCU and VCUHS have been integral to the response to the COVID pandemic. He highlighted the areas including providing access to patients and students, communication and leveraging expertise of epidemiologists, pathologists among others. He stressed that VCU and VCUHS are dedicated to inclusivity for student and patient access. Dr. Rao also spoke about other areas of transformation including clinical trials and Massey Cancer Center. He noted that he hopes this meeting will provide a forum increase the Board of Visitors engagement in Health System information beyond the five overlapping board members. Dr. Rao reported that VCU Health System has been recognized as #1 hospital in the region as well as being top decile in experience, quality and safety performance for Anthem Q-HIP. He then spoke about the clinical alignment and focusing on the clinical delivery system to advance treatment and cures. He also noted that social determinants are a

significant factor in health and they need to be a greater focus. Dr. Rao concluded his remarks, stating that Dr. Kellermann will be speaking about important strategies at VCU Health System.

III. Public Comment

Ms. Chelsea Gray, Assistant Secretary and Board Liaison of the VCU Board of Visitors, reminded the Boards that written comments concerning the proposed agenda items were able to be submitted prior to the meeting via an online portal and VCU board email. She noted there were no comments submitted. The public was also notified that there would be a public comment session at this meeting however no one pre-registered to speak. Ms. Tacconi, Assistant Secretary and Board Administrator for VCU Health System Board of Directors, also advised there were no public comments received for VCU Health System.

IV. Closed Session

On a motion made and seconded, and as authorized by Sections 2.2-3711(A) (23) of the Virginia Freedom of Information Act the Virginia Commonwealth University Board of Visitors and the Virginia Commonwealth University Health System Authority Board of Directors convened into closed session to discuss marketing or operational strategies where disclosure of such strategies would adversely impact the competitive position of the Authority, and, more specifically to discuss the Authority's approach to alignment of health system and university resources and priorities, review and improvement of funding, review and improvement of patient and student experiences, and other related operational considerations.

VII. Roll Call Vote:

Ayes

Nays

Dr. Michael Rao	X	
The Honorable Lamont Bagby	X	
Mr. Clyde Clark	Absent	
Dr. Alice Coombs	X	
Mr. Steven DeLuca	X	
Ms. Pamela El	Absent	
Dr. Lisa Ellis	X	
Ms. May Fox	X	
Mr. Donald Gehring	X	
The Honorable Lisa Hicks-Thomas	X	
Dr. Gopinath Jadhav	X	
Dr. Arthur Kellermann	X	
Dr. Bruce Mathern	Absent	
Mr. Timothy McDermott	X	
The Honorable Ryan McDougale	X	
Mr. Keith Parker	X	
Mr. Stuart Siegel	X	
Dr. Shantaram Talegaonkar	X	
The Honorable Marilyn Tavenner	X	
Dr. Michelle Whitehurst-Cook	X	
Dr. Wilhelm Zuelzer	X	

Vote:

Ayes

Nays 0

ABSENT DURING MEETING: 3

ABSENT DURING VOTING: 3

VIII. Motion to Accept

The Chair and Rector reported that no action was taken during closed session.

With no further business to discuss, the meeting adjourned at 6:49 p.m.